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1 October 1954

MEMORANDUM FOR: Special Assistant to the Director
for Planning and Coordination

SUBJECT: External Research Coordinating
Activities, September 1954

1. []

a. [] Publications: A copy of all [] publica-
tions have been placed on a special shelf in the Main Library.
Except for the Director's office, they are available for reference
use in the library only. Other copies of the publications may be
withdrawn by the employees of the Agency.

b. Distribution of [] Products: The following pub-
lications were distributed during the month:

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c. Scientific Education Project: For the moment the ad-
ministrative difficulties that arose last summer in connection with
this project have subsided. Although [] will not be able to
provide the product originally expected []
with the aid of [] is going to try to get []
[] support for the project.

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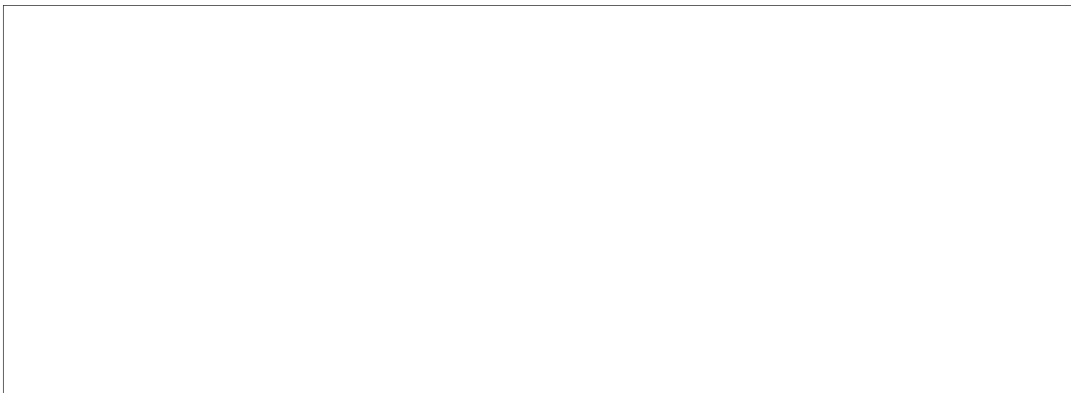
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2. External Research Staff, Department of State (ERS):

a. Inspector General's Inquiry: Jack Blake of Lyman Kirkpatrick's staff spent a morning with me getting information about ERS services to the Agency. He has written his report and submitted it to the I. G. I presume this is part of a larger study that the I. G. is making [redacted]

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b. ERS Report on Internal Research [redacted] At the request of [redacted] ERS prepared an inventory of ongoing research by Government agencies related to [redacted] proposed study [redacted]

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c. Department of Defense Support of ERS: The Assistant Secretary of Defense for Research and Development has recommended to the Secretary that the Department of Defense continue its support of the External Research Staff at the rate of \$15,000 per year thru fiscal year 1956. This is the same rate at which Defense has supported ERS thru fiscal years 1954 and 1955.

d. CIA Clerical Assistance to ERS: We have arranged with the head of the Interim Assignment Branch, CIA to provide clerical help for ERS from the pool of persons awaiting clearance. This service was rendered by CIA to ERS from 1948 thru 1952 but has been discontinued in recent years.

3. Department of Defense: I attended the first meeting of a newly created Department of Defense Advisory Panel on Research

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in Special Operations. The civilian members of the Panel are on the whole a top-flight group. For a day and a half we were briefed by the services on their research in support of special operations. In general, the Navy is doing practically nothing, the Air Force is doing less than it was a year ago, and the Army is doing much -- perhaps too much.

The members of the committee decided that it was virtually impossible for them to render any sound advice on the Department of Defense research program without knowing more about the activities, including research, of other agencies engaged in psychological and unconventional warfare. The associate members (representatives of FOA, OCB, State, USIA, and myself) were requested to brief the committee at the next panel meeting (1 and 2 November). I am completely sympathetic with this plan and unless there is some objection I plan to do my part. Security RQM/OIS, TSS and OTR have all given me excellent cooperation in rounding up the story of what we are doing and what I should and should not talk about. As a by-product, I'm getting an education.

4. Department of the Army:

a. Area Manual on China: Volume I of this manual has been produced by the Operations Research Office (ORO) under contract with the Department of the Army, Office of the Chief of Psychological Warfare. This volume deals with the geographical, historical and military background of China. Two more volumes are yet to come. The monitors are not too happy about Volume I, alleging that it has not proved to be particularly useful and that it has many errors.

This is the kind of project that I hope we may prevent or modify if our suggested "mechanism" for strengthening external research coordination is created.

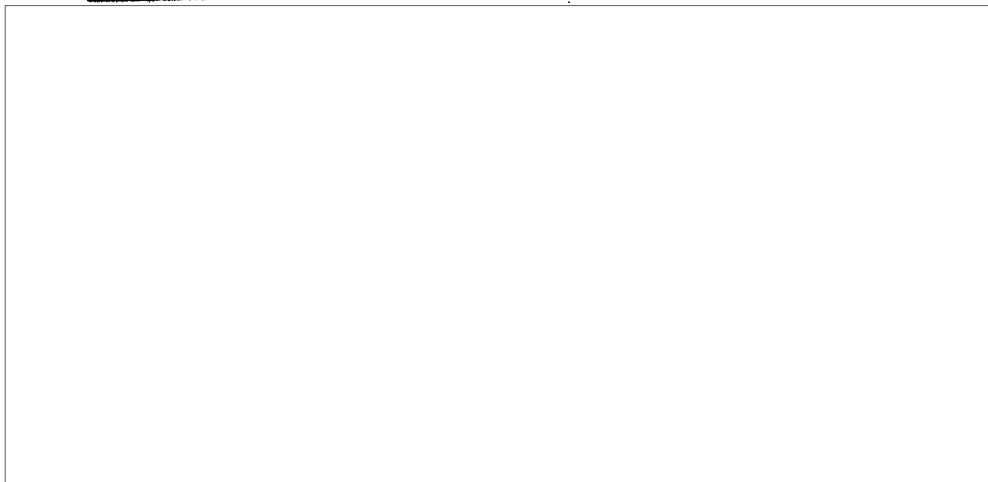
b. Psychological Warfare Project: Murray Dyer of ORO is directing PROJECT COMPASS, which is an effort to re-define the concept of "psychological warfare" in light of the Army's experiences in this field during the last ten years or so. A questionnaire that he prepared was filled out by some DDP psywar

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people. Dyer has the reputation of being a competent person and he may come up with something worthwhile. He has promised to give us a draft of his report when it is ready.

5. CIA External Research Projects Approved:

a. OSI Projects:



6. Proposed Projects:

a. Mechanical Indexing: Representatives of OCD and I discussed with AFOIN officers the Agency's experience with research on mechanical indexing. In general the position of the Agency is to keep in touch with Eastman, IBM, and other commercial organizations that are interested in developing mechanical indexing projects but after the unsuccessful [redacted] of two years ago, something pretty attractive would have to be presented before we put any more money.

Representatives of [redacted] are coming to town in mid-October to discuss their mechanical indexing project. We plan to listen.

Also in October a representative of [redacted] will make a study of the Agency's indexing needs. I am told by the Deputy Director of OCD that this project was made through negotiations between General Cabell and a retired general, [redacted]



7. Miscellaneous:

a. War Documentation Project Report: This [redacted] project is shaping up better than many of us expected it would when it was initiated. We took it over from the Air Force early in the year. The project involves an exploitation of Soviet and German war documents housed in [redacted]. It began under the direction of [redacted] and is now being directed by [redacted].

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The following four sub-projects are under way as part of a main project:

(1) Project Caesar: "Political Control of the Red Army."

(2) Project Ceres: "The Peasantry: An Achilles' Heel of the Soviet System."

(3) Project Cressida: "Case Study in Psychological and Political Warfare."

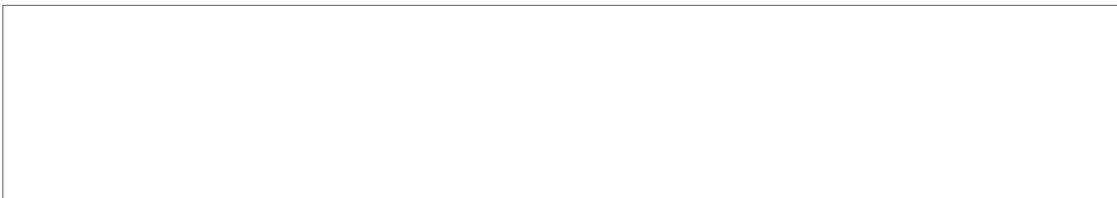
(4) Project Cleopatra: Soviet Espionage, Sabotage and Subversion."

I have a progress report in my files.

b. Informal External Research Discussion Group: The September meeting was co-sponsored by the Joint Subsidiary Plans Division, JCS and the Office of the Assistant Secretary of Defense for Research and Development. As usual, a good opportunity was afforded for external research administrators from State, Defense, CIA, USIA, FOA and OCB to discuss mutual problems, this time over drinks and dinner at the Army-Navy Country Club.

c. Office of Training: I met with the Basic Intelligence School class for two hours on a discussion of "Research: A Tool of Intelligence." This performance seems to have become a regular quarterly ritual.

d. Procurement Review Committee: This committee was recently set up by the Logistics Office to assist offices in selecting appropriate contractors for research and other forms of "procurement" as the need arises.



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CLAUDE E. HAWLEY
Office of the Special Assistant
to the Director
for Planning and Coordination

CEH:aml (1 October 1954)

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